

COURSE SYLLABUS

Course Prefix/Number/Title: HRM 140 Employment Life Cycle

Number of credits: 3 credits

Course Description: This course covers basic knowledge of the factors to be considered and strategies used in the employees' journey with the employment process of an organization. Topics include the stages in the employee life cycle to include recruitment, on-boarding, development, retention, and separation.

Pre-/Co-requisites: None

Course Objectives: Upon Successful completion of this course, you will be able to:

- 1. Compare the formal human resource planning models.
- 2. Identify the purpose and function of HRIS.
- 3. Compare employee recruitment methods (advertising, job fairs, etc.).
- 4. Identify alternative staffing practices (recruitment process, outsourcing, job sharing).
- 5. Identify the different sources for employee recruitment (employee referral, recruitment firms, staffing agencies, and social networking/social media).
- 6. Apply equal employment opportunity and other employment laws and regulations to the recruitment and selection process, such as non-discrimination, accommodation, and work authorization (Title VII, ADA, EEOC Uniform Guidelines on Employee Selection Procedures, Immigration Reform, and Control Act).
- 7. Identify HR metrics (cost per hire).
- 8. Apply the job analysis and job description process to determining job requirements.
- 9. Identify disparate treatment and adverse impact in relation to employee recruitment.
- 10. Write non-discriminatory employment want ads.
- 11. Compare employee selection and hiring procedures.
- 12. Review employment test types.
- 13. Demonstrate lawful and effective employee interviewing techniques (behavioral, situational, panel).
- 14. Analyze and track job applicant qualifications through applicant data (HRMS).
- 15. Prepare correct documentation for the employment process.
- 16. Prepare a job offer and new employee orientation program.
- 17. Prepare post-offer activities (drug testing, background checks, medical exams).
- 18. Evaluate performance management practices (setting goals, bench marking, feedback)
- 19. Evaluate performance appraisal methods (ranking, rating scales, warnings, corrective actions)
- 20. Review conflict management to include workplace behavior issues (absenteeism, aggressive behavior, employee conflict, workplace harassment) and effectively manage discipline and grievances (warnings, escalating corrective actions, termination).
- 21. Explain anti-bullying, harassment, and sexual harassment (risks for employers).
- 22. Identify the off-boarding (exit interviews) or termination process.
- 23. Evaluate the success of the employment process.

Instructor: Jason Sutheimer, SPHR, SHRM-SCP

Office: Virtual

Office Hours: Varies; Available by Email

Office Phone: (701) 328-2840 **Cell Phone:** (701) 870-0999

Email: Jason.Sutheimer@dakotacollege.edu LinkedIn: www.linkedin.com/in/jsutheimer

Textbook(s): Staffing Organizations, 9th Edition

Author: Herbert Heneman III and Timothy Judge and John Kammeyer-Muller

ISBN: 1260141330 Looseleaf

Course Requirements: Completion of the following:

Content:	Possible Points:
Weekly Quizzes	100
Quarter 1 Exam	50
Midterm Exam	100
Quarter 3 Exam	50
Final Exam	100
Discussions	100
Final Project	100
TOTAL POSSIBLE:	600

Discussion Rubric:

Criteria	Novice	Competent	Proficient
Analysis	O Points Discussion postings show little or no evidence that readings were completed or understood.	2 Points Discussion postings repeat and summarize basic, correct information, but do not link reallife application and do not consider connections between ideas.	4 Points Discussion postings display an understanding of the required readings and underlying concepts including correct use of terminology and proper citation.
Grammar	O Points Written responses contain numerous grammatical, spelling or punctuation errors. The style of writing does not facilitate effective communication.	2 Points Written responses include some grammatical, spelling or punctuation errors.	4 Points Written responses are free of grammatical, spelling or punctuation errors. The style of writing facilitates communication.
Etiquette	O Points Written interactions on the discussion board show disrespect for the viewpoints of others.	1 Points Some of the written interactions on the discussion board show respect and interest in the viewpoints of others.	2 Points Written interactions on the discussion board show respect and interest in the viewpoints of others.

Grading Scale: The final grade is based on the percent of total points a student earns.

90-100% = A 80-89% = B 70-79% = C 60-69% = D Below 60% = F

Tentative Course Outline:

Course Semester Weeks	Content Covered during Week Includes: Discussion, Instruction, Testing	Testing
Week One	Introduction to Staffing	
Week Two	Chapter 1: Staffing Models and Strategy	
Week Three	Chapter 2: Legal Compliance	
Week Four	Chapter 3: Planning	Q1 Exam
Week Five	Chapter 4: Job Analysis	
Week Six	Chapter 5: External Recruitment	
Week Seven	Chapter 6: Internal Recruitment	
Week Eight	Chapter 7: Measurement	Midterm
Week Nine	Chapter 8: External Selection I	
Week Ten	Chapter 9: External Selection II	
Week Eleven	Chapter 10: Internal Selection	
Week Twelve	Chapter 11: Decision Making	Q3 Exam
Week Thirteen	Chapter 12: Final Match	
Week Fourteen	Chapter 13: Staffing System Management	
Week Fifteen	Final Project	
Week Sixteen	Chapter 14: Retention Management	Final Project Due
Finals Week	Final Exam (Comprehensive)	Final Exam

Relationship to Campus Theme: Dakota College at Bottineau emphasizes nature, technology, and beyond as a focus for the unique blend of courses offered by its instructors. This course will emphasize communication and technology to enhance "human" nature in the work environment.

Classroom Policies:

Classroom weeks will run from Monday at 12:00 a.m. to Sunday at 11:59 p.m.

Discussion posts are due by Thursday at 11:59 p.m. Responses to other student posts should be completed by Saturday at 11:59 p.m. Late discussion posts will incur a 10% point deduction each day an assignment is late. Any assignment submitted three days after it is due will result in a zero. Students are expected to participate and complete activities for each weekly module. If student is aware of a conflict ahead of time, they are welcome to submit assignments early or notify the me (instructor) at least one day (24 hours) before the assignment due date. Failure to contact me prior to the 24 hour requirement will result in an zero.

Examinations, quizzes, and the final project are due by Sunday at 11:59 p.m. If student is aware of a conflict ahead of time, they are welcome to submit examinations and quizzes early or notify the me (instructor) at least one day (24 hours) before the assignment due date. Failure to contact me prior to the 24 hour requirement will result in an zero. I also understand emergencies can happen. If you have an emergency which doesn't allow for completion of the test, I expect you to contact me at your earliest convenience. If an approved emergency, I will consider allow the student to take the test with a 5% point reduction.

Academic Integrity: The academic community is operated on the basis of honesty, integrity, and fair play. Occasionally, this trust is violated when cheating occurs, either inadvertently or deliberately. This code will serve as the guideline for cases where cheating, plagiarism, or other academic improprieties have occurred.

The primary responsibility of the students, faculty, and administration is to create an atmosphere where the honesty of individuals will not be questioned. Faculty members are responsible for providing guidelines concerning cheating and plagiarism at the beginning of each course, and should use precautionary measures and security in cases where cheating is likely to occur.

My policy is that instances of academic dishonesty will result in 0% for the first offense of a compromised assignment or test in question. A second infraction will result in an overall failing grade.

Plagiarism: To plagiarize is to "steal and pass off the ideas or words of another and one's own" (Webster's Dictionary). Plagiarism will not be tolerated in this course. When completing a research paper, it is necessary to cite all information gathered from other sources – including direct quotations and paraphrases – within the text of the paper using parenthetical notes at the end of the documents in a works cited list. A handout regarding the MLA guidelines is available at the writing center if you would like further information. Students are expected to follow MLA guidelines for research papers. If you have any questions – please contact myself or go to the learning center for more information. Students found plagiarizing material will receive an "o" for the assignment.

Disabilities and Special Needs: Students who have any condition, such as a physical or learning disability, for which they need extra assistance or accommodations should contact Disabilities Services at 701-228-5672.

Student E-mail Policy: The Dakota College at Bottineau campus community is increasingly dependent upon electronic communication among faculty, staff and students. Because of its convenience, cost-effectiveness and speed, e-mail has replaced much of the paper correspondence of the past. Because of this acceptance of and reliance upon electronic communication, e-mail is considered an official form of communication at Dakota College at Bottineau. A student's campus-assigned e-mail address will be the only one recognized by the campus for official mailings. The liability for missing or not acting upon important information conveyed via email because of a failure to access a campus-assigned e-mail address rests with the student.